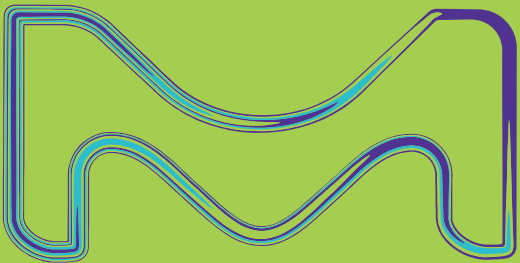


NAVIGATING THE FUTURE:

**Leadership in the Age of Disruptive Technology
and Global Transformation**

Khadija Ben Hammada
Chief Human Resources Officer

17, November



MERCK

Challenge of leading in an age of DISRUPTION and CHANGE.



Let's
start with
EMPATHY.



CREATING COMFORT With CHANGE



RESISTANCE to CHANGE





FEAR &
LOATHING

EXCITEMENT
& CURIOSITY

FEAR &
LOATHING



EXCITEMENT
& CURIOSITY

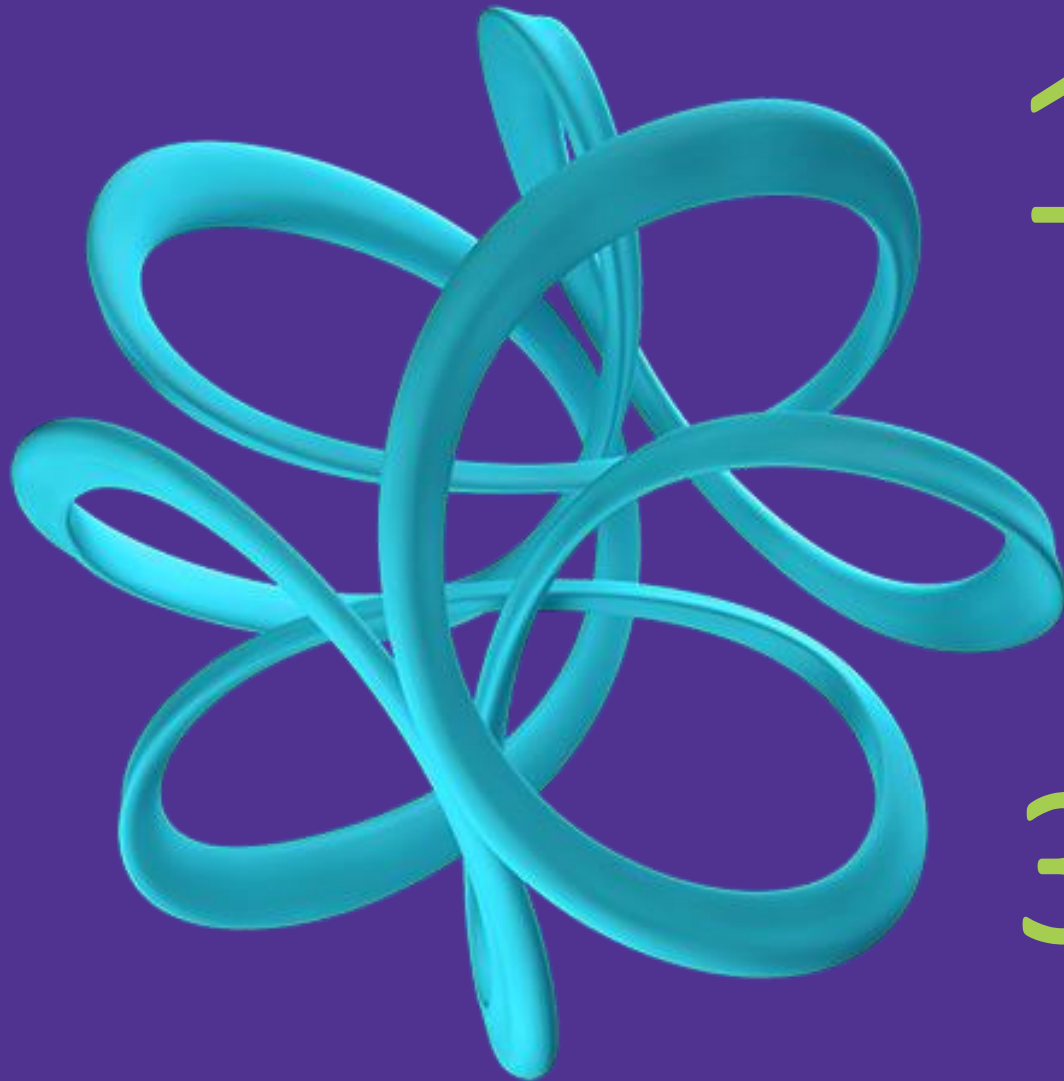
WHO I AM



JUST SAY Yes







1 **DEFINE**
success

2 **PERFORM**
"advance autopsy"

3 **BUILD**
connections



MINDSET



MERCK

Confident

Curious

Resilient



TRANSFORMATION & EMPATHY







USING
TECHNOLOGY
TO SERVE
OUR PEOPLE



